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ESTABLISHMENT OF INTELLIGENCE ADVISORY  
COMMITTEE STANDING COMMITTEE

Memorandum by the Director of Central Intelligence

1. Several proposals have been made from time to time to create a working level staff for the Intelligence Advisory Board, similar in functions to the Joint Intelligence Staff in its relationship to the Joint Intelligence Committee.
2. The need of the Intelligence Advisory Committee, for a policy and planning body to consider the details of special problems and to make specific recommendations upon which the Intelligence Advisory Committee may act in its advisory capacity, is recognized. The previous Intelligence Advisory Board procedure of nominating ad hoc committees for this purpose has not, in all cases, proved entirely satisfactory; principally because officers assigned on a temporary basis in some cases have not had the background knowledge required for full understanding and occasionally were not vested with sufficient authority to act for their chiefs. This situation naturally leads to an excess of caution detrimental to "give and take" compromise required to reach mutual agreement.
3. It is therefore suggested that the Intelligence Advisory Committee approve the establishment of a Standing Committee composed of permanent representatives of each Intelligence Advisory Committee member and the members of the Interdepartmental Coordinating and Planning Staff under the chairmanship of the Chief, Interdepartmental Coordinating and Planning Staff.
4. It is contemplated that these agency representatives of the Intelligence Advisory Committee will not be assigned on a full time basis, but that they will be ready to meet whenever an interdepartmental problem arises; in an attempt to overcome those divergent views which from time to time develop in the preparation of papers for the Intelligence Advisory Committee and the National Security Council.

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5. In making assignments of these agency representatives, consideration should be given to selection of officers with sufficient competence to act for their Intelligence Advisory Committee members in concurrence or dissent, except in the most controversial issues, thus reducing to a minimum the need for detailed discussion at Intelligence Advisory Committee meetings.

6. Subjects under discussion may at times require the attendance at meetings of additional agency officers to advise the permanent members, but in these cases the presence of the permanent members are desired to arrive at decisions.

7. It is considered that the principal value of including the Interdepartmental Coordinating and Planning Staff members on this committee lies in preliminary discussions on controversial issues between individual agency representatives and their corresponding Interdepartmental Coordinating and Planning Staff member. In this manner, a mutual understanding of each other's views may be reached in advance, thus facilitating arrival at mutually acceptable agreements at the meetings. In order that these Interdepartmental Coordinating and Planning Staff members may be kept informed continuously of their corresponding agency plans and policies, it is recommended that they be called into periodic agency meetings or discussions as pertinent, a procedure followed by one of the departmental intelligence agencies.

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